



MONTARA WATER AND SANITARY DISTRICT AGENDA

For Meeting Of: **April 2, 2026**

TO: BOARD OF DIRECTORS

FROM: Clemens Heldmaier, General Manager 

**SUBJECT: Review and Possible Action
Concerning Draft of the 2026 - 27 Water and
Sewer Budget and Capital Improvement
Programs.**

Every year the Board reviews MWSD's upcoming FY budgets in draft form to provide early input to staff. At this time sewer flows are still being assessed and the specific CPI for salary and benefit increases is over a month away from release. Both water and sewer CIP's are being reviewed by our engineers and GM, project costs will be refined and updated before adoption. Debt service figures for the upcoming fiscal year are known and reflected accurately in the attached DRAFT.

As soon as the March financial data is available it will be used as an updated baseline for next year's estimates.

Peter Medina is available to present the draft budget.

RECOMMENDATION:

This item is for Board discussion and direction to staff, as well as referral to the finance committee. The finalized budget draft will be presented for adoption at a subsequent meeting.

Attachment: FY 26-27 DRAFT budget



Montara Water & Sanitary

Budgeted Cash Flow - Sewer

Fiscal year 2026-2027

Cash flow summary

Operating cash flow

Operating income	FY 2025-26	FY 2026-27	Variance (%)	Variance (\$)
Sewer Service Charges	\$ 4,477,531	\$ 4,482,531	0.11%	\$ 5,000
Cell Tower Lease	\$ 94,000	\$ 103,500	10.11%	\$ 9,500
Permits, Fees & Other	\$ 23,200	\$ 21,000	-9.48%	\$ (2,200)
Property Tax	\$ 400,000	\$ 410,000	2.50%	\$ 10,000
Waste Collection Revenues	\$ 32,000	\$ 32,000	0.00%	\$ -
Total operating income	\$ 5,026,731	\$ 5,049,031		\$ 22,300
Operating expenses				
Personnel	\$ (524,497)	\$ -	-100.00%	\$ 524,497
Professional Services	\$ (355,688)	\$ (130,300)	-63.37%	\$ 225,388
Facilities & Administration	\$ (73,500)	\$ (74,500)	1.36%	\$ (1,000)
Engineering	\$ (65,000)	\$ (85,000)	30.77%	\$ (20,000)
Pumping	\$ (73,000)	\$ (80,000)	9.59%	\$ (7,000)
Sewer Authority Mid-Coastside	\$ (2,536,070)	\$ (2,904,831)	14.54%	\$ (368,761)
All other Accounts	\$ (102,075)	\$ (150,050)	47.00%	\$ (47,975)
Total operating expenses	\$ (3,729,829)	\$ (3,424,681)		\$ 305,148
Net Cash Flow Provided by Operations	\$ 1,296,902	\$ 1,624,350		\$ 327,448
Investment cash flow				
Investment income				
Interest Revenue	\$ 254,000	\$ 304,500	19.88%	\$ 50,500
Total investment income	\$ 254,000	\$ 304,500		\$ 50,500
Investment expenses				
Capital Improvement Program	\$ (3,920,510)	\$ (3,920,510)	0.00%	\$ -
Capital Improvement Program - Non Project	\$ (150,000)	\$ (150,000)	0.00%	\$ -
Total investment expenses	\$ (4,070,510)	\$ (4,070,510)		\$ -
Net Cash Flow Used by Investments	\$ (3,816,510)	\$ (3,766,010)		\$ 50,500
Financing cash flow				
Financing income				
Connection Fees	\$ 415,000	\$ 100,000	-75.90%	\$ (315,000)
Total financing income	\$ 415,000	\$ 100,000		\$ (315,000)
Financing expenses				
Loan Interest Expense	\$ (18,832)	\$ (15,650)	-16.90%	\$ 3,182
Loan Principal Payment	\$ (122,239)	\$ (66,290)	-45.77%	\$ 55,948
Total financing expenses	\$ (141,071)	\$ (81,941)		\$ 59,130
Net Cash Flow Provided by Financing Activities	\$ 273,929	\$ 18,060		\$ (255,870)
Overall projected cash flow	\$ (2,245,679)	\$ (2,123,601)		\$ 122,079
Transfer from/(to) Sewer Reserves	\$ 2,245,679	\$ 2,123,601	*	\$ (122,079)
Net cash flow	\$ -	\$ -		

* Please see discussion of Sewer operating reserve funds on page 15. In addition, please review the Sewer CIP project summary list on page 11.



Montara Water & Sanitary

Budgeted Cash Flow - Water

Fiscal year 2026-2027

Cash flow summary

Operating cash flow

Operating income		FY 2025-26		FY 2026-27	Variance (%)	Variance (\$)
Water Sales	\$	2,084,000	\$	(18,000)	-100.86%	\$ (2,102,000)
Permits, Fees & Other	\$	15,600	\$	15,600	0.00%	\$ -
Property Tax	\$	400,000	\$	410,000	2.50%	\$ 10,000
Backflow Testing & Other	\$	22,500	\$	25,000	11.11%	\$ 2,500
Total operating income	\$	2,522,100	\$	432,600		\$ (2,089,500)
Operating expenses						
Personnel	\$	(1,278,310)	\$	-	-100.00%	\$ 1,278,310
Professional Services	\$	(232,688)	\$	(132,300)	-43.14%	\$ 100,388
Facilities & Administration	\$	(131,850)	\$	(141,850)	7.58%	\$ (10,000)
Engineering	\$	(210,000)	\$	(10,000)	-95.24%	\$ 200,000
Pumping	\$	(161,500)	\$	(164,000)	1.55%	\$ (2,500)
Supply	\$	(41,000)	\$	(70,000)	70.73%	\$ (29,000)
Collection/Transmission	\$	(136,000)	\$	(164,000)	20.59%	\$ (28,000)
Treatment	\$	(120,000)	\$	(120,000)	0.00%	\$ -
All Other Accounts	\$	(203,750)	\$	(207,250)	1.72%	\$ (3,500)
Total operating expenses	\$	(2,515,098)	\$	(1,009,400)		\$ 1,505,698
Net Cash Flow Provided by Operations	\$	7,002	\$	(576,800)		\$ (583,802)

Investment cash flow

Investment income		FY 2025-26		FY 2026-27	Variance (%)	Variance (\$)
Interest Revenue	\$	250,000	\$	200,000	-20.00%	\$ (50,000)
GO Bonds, Assessment Receipts	\$	983,546	\$	983,546	0.00%	\$ -
Water System Reliability Charge	\$	1,284,181	\$	1,225,274	-4.59%	\$ (58,907)
Total investment income	\$	2,517,727	\$	2,408,820		\$ (108,907)
Investment expenses						
Capital Improvement Program	\$	(2,942,000)	\$	(2,942,000)	0.00%	\$ -
Capital Improvement Program - Non Project	\$	(150,000)	\$	(150,000)	0.00%	\$ -
Total investment expenses	\$	(3,092,000)	\$	(3,092,000)		\$ -
Net Cash Flow Used by Investments	\$	(574,273)	\$	(683,180)		\$ (108,907)

Financing cash flow

Financing income		FY 2025-26		FY 2026-27	Variance (%)	Variance (\$)
Connection Fees	\$	415,000	\$	55,000	-86.75%	\$ (360,000)
Total financing income	\$	415,000	\$	55,000		\$ (360,000)
Financing expenses						
Long Term Debt - Interest Expense	\$	(85,800)	\$	(68,454)	-20.22%	\$ 17,347
Long Term Debt - Principal Payment	\$	(1,227,506)	\$	(1,185,739)	-3.40%	\$ 41,767
Total financing expenses	\$	(1,313,307)	\$	(1,254,193)		\$ 59,114
Net Cash Flow Provided by Financing Activities	\$	(898,307)	\$	(1,199,193)		\$ (300,886)
Overall projected cash flow	\$	(1,465,577)	\$	(2,459,173)		\$ (993,596)
Transfer from/(to) Water Reserves	\$	1,465,577	\$	2,459,173 *		\$ 993,596
Net cash flow	\$	-	\$	-		\$ -

* Please see discussion of Water operating reserve funds on page 14. In addition, please review the Water CIP project summary list on page 12.



MWSD — Fiscal Year 2026-27 Operations Budget - SEWER ENTERPRISE

Operating Revenue	GL Codes	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Budget	Income/Expenditures as of February 28,			Proposed		Increase/(Decrease) from 2025-2026 \$	Increase/(decrease) %
						2026	% To date	Projected	Projected as % of Budget	Budgeted amounts 2026-27		
Cell Tower Lease:	4220	79,672	80,367	105,334	94,000	68,628	73.01%	102,942	109.51%	103,500	9,500	10.11%
Administrative Fees (New Construction):	4410	3,554	1,244	4,591	6,000	37,785	629.75%	56,678	944.63%	6,000	0	0.00%
Administrative Fees (Remodel):	4420	0		529	100	654	654.00%	981	981.00%	1,000	900	900.00%
Inspection Fees (New Construction):	4430	3,363	1,178	4,350	6,000	1,238	20.63%	1,857	30.95%	3,000	(3,000)	-50.00%
Inspection Fees (Remodel):	4440			684	1,100	619	56.27%	929	84.41%	1,000	(100)	-9.09%
Mainline Extension Fees:	4450						0.00%	0	0.00%		0	#DIV/0!
Remodel Fees:	4460	7,133	7,471	8,335	10,000	3,979	39.79%	5,969	59.69%	10,000	0	0.00%
Other Fees:	4470		160			135	100.00%	203	100.00%		0	#DIV/0!
Grants:	4510	136	1,167,710	458,467		213,285	100.00%	319,928	100.00%		0	#DIV/0!
Property Tax Receipts:	4610	526,690	559,643	571,793	400,000	447,711	111.93%	550,000	137.50%	410,000	10,000	2.50%
Sewer Service Charges:	4710	3,806,420	3,916,218	4,160,429	4,512,531	2,667,291	59.11%	4,512,531	100.00%	4,512,531	0	0.00%
Sewer Service Refunds, Customer:	4720	(4,665)	(29,064)	(32,337)	(35,000)	(16,736)	47.82%	(25,104)	71.73%	(30,000)	5,000	-14.29%
Waste Collection Revenues:	4760	29,253	29,878	31,344	32,000	20,543	64.20%	30,815	96.30%	32,000	0	0.00%
Other Revenue:	4990	2,443	254	1,212		51,923	100.00%	77,885	100.00%		0	#DIV/0!
Total Operating Revenue:		4,453,999	5,735,059	5,314,731	5,026,731	3,497,055	69.57%	5,635,611	112.11%	5,049,031	22,300	0.44%
Operating Expenses												
Bank Fees:	5190	5,715	6,028	6,149	6,000	3,900	65.00%	5,850	97.50%	6,000	0	0.00%
Board Meetings:	5210	5,535	5,314	3,411	4,000	3,383	84.58%	5,075	126.86%	6,000	2,000	50.00%
Director Fees:	5220	6,450	8,630	5,663	10,000	3,900	39.00%	5,850	58.50%	10,000	0	0.00%
Election Expenses:	5230	7,500	7,500		0		0.00%	0	0.00%		0	#DIV/0!
Conference Attendance:	5250	2,271	3,045	1,688	10,000	960	9.60%	1,440	14.40%	10,000	0	0.00%
Information Systems:	5270	6,299	5,516	15,040	10,000	8,686	86.86%	13,029	130.29%	10,000	0	0.00%
Fidelity Bond:	5310		438		500		0.00%	475	95.00%	500	0	0.00%
Property & Liability Insurance:	5320	8,510	12,110	13,172	14,325	14,488	101.14%	14,488	101.14%	15,000	675	4.71%
LAFCO Assessment:	5350	2,887	3,764	3,537	4,200		0.00%	4,000	95.24%	4,500	300	7.14%
Meeting Attendance, Legal:	5420						0.00%	0	0.00%		0	#DIV/0!
General Legal:	5430	79,381	93,164	93,560	200,000	25,275	12.64%	37,913	18.96%		(200,000)	-100.00%
Litigation:	5440	113,942	77,338	144,593		123,605	100.00%	185,408	100.00%		0	#DIV/0!
Maintenance, Office:	5510	14,267	2,928	3,277	10,000	1,043	10.43%	1,565	15.65%	10,000	0	0.00%
Meetings, Local:	5520						0.00%	0	0.00%		0	#DIV/0!
Memberships:	5530	4,435	4,500	4,669	5,000	4,833	96.66%	4,833	96.66%	5,000	0	0.00%
Office Supplies:	5540	8,410	6,422	7,595	8,500	2,633	30.98%	3,950	46.47%	8,500	0	0.00%
Postage:	5550	1,284	2,193	3,191	3,000	1,648	54.93%	2,472	82.40%	3,000	0	0.00%
Printing & Publishing:	5560	4,294	5,060	3,972	4,500	2,222	49.38%	3,333	74.07%	4,500	0	0.00%
Accounting:	5610	42,908	41,168	50,693	60,000	46,845	78.08%	70,268	117.11%	50,000	(10,000)	-16.67%
Audit:	5620	16,500	8,700	14,500	15,388	14,988	97.40%	14,988	97.40%		(15,388)	-100.00%
Consulting:	5630	54,999	45,560	72,358	65,000	32,466	49.95%	48,699	74.92%	65,000	0	0.00%
Data Services:	5640	9,853	11,612	9,508	11,000	10,850	98.64%	10,850	98.64%	11,000	0	0.00%
Labor & HR Support:	5650	2,572	2,591	2,576	3,000	1,708	56.93%	2,562	85.40%	3,000	0	0.00%
Payroll Services:	5660	1,192	1,292	1,292	1,300	821	63.15%	1,232	94.73%	1,300	0	0.00%
Other Professional Services:	5690						0.00%	0	0.00%		0	#DIV/0!
San Mateo County Tax Roll Charges:	5710	119	119	119	150	119	79.33%	119	79.33%	150	0	0.00%
Telephone & Internet:	5720	46,869	29,483	29,998	35,000	23,073	65.92%	34,610	98.88%	35,000	0	0.00%
Mileage Reimbursement:	5730	173	328	3,972	2,000	367	18.35%	551	27.53%	2,000	0	0.00%
Reference Materials:	5740		0		200	50	25.00%	75	37.50%	200	0	0.00%
Other Administrative:	5790	2,560	(3,385)	25,304		5,064	100.00%	7,596	100.00%		0	#DIV/0!
CalPERS 457 Deferred Plan:	5810	20,579	25,248	27,277	24,643	18,108	73.48%	27,162	110.22%		(24,643)	-100.00%
Employee Benefits:	5820	70,965	52,530	83,986	77,151	41,117	53.29%	61,676	79.94%		(77,151)	-100.00%
Disability Insurance:	5830	1,733	1,858	1,755	2,315	1,393	60.17%	2,090	90.26%		(2,315)	-100.00%
Payroll Taxes:	5840	18,494	22,436	22,925	27,416	12,749	46.50%	19,124	69.75%		(27,416)	-100.00%
PARS:	5850	20,840	32,118	18,477	28,472	12,211	42.89%	18,317	64.33%		(28,472)	-100.00%
Management:	5910	114,976	147,559	138,494	136,948	88,719	64.78%	133,079	97.18%		(136,948)	-100.00%
Staff:	5920	173,071	196,726	206,993	198,159	128,447	64.82%	192,671	97.23%		(198,159)	-100.00%
Staff Certification:	5930	2,100	2,100	2,100	21,600	6,750	31.25%	10,125	46.88%		(21,600)	-100.00%
Staff Overtime:	5940	6,259	5,993	7,754	1,539	3,850	250.19%	5,775	375.28%		(1,539)	-100.00%
Staff Standby:	5950	43	1,515	1,066	128		0.00%	0	0.00%		(128)	-100.00%
Worker's Compensation Insurance:	5960	4,221	2,944	2,865	6,127	2,415	39.42%	3,623	59.13%		(6,127)	-100.00%
Claims, Property Damage:	6170		2,107	140	10,000	305	3.05%	458	4.58%	10,000	0	0.00%
Education & Training:	6195	42	2,500	2,331	5,000		0.00%	0	0.00%	5,000	0	0.00%



MWSD — Fiscal Year 2026-27 Operations Budget - SEWER ENTERPRISE

Operating Revenue	GL Codes	Income/Expenditures				as of February 28,		Projected	Proposed			
		2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Budget	2026	% To date		% of Budget	Budgeted amounts	Increase/(Decrease)	Increase/(decrease)
								2026-27	from 2025-2026 \$	%		
Meeting Attendance, Engineering:	6210						0.00%	0	0	0.00%	0	#DIV/0!
General Engineering:	6220	64,020	42,775	72,654	65,000	53,942	82.99%	80,913	124.48%	85,000	20,000	30.77%
Equipment & Tools, Expensed:	6320	14					0.00%	0	0.00%		0	#DIV/0!
Alarm Services:	6335	6,004	7,523	6,205	6,500	3,850	59.23%	5,775	88.85%	6,500	0	0.00%
Landscaping:	6337	4,800	9,000	2,825	6,000	4,550	75.83%	6,825	113.75%	7,000	1,000	16.67%
Pumping Fuel & Electricity:	6410	48,048	53,551	61,418	63,000	46,195	73.33%	69,293	109.99%	70,000	7,000	11.11%
Pumping Maintenance, Generators:	6420	4,644	4,515	3,146	10,000	4,938	49.38%	7,407	74.07%	10,000	0	0.00%
Pumping Maintenance, General:	6430						0.00%	0	0.00%		0	#DIV/0!
Maintenance, Collection System:	6660		0		10,000		0.00%	0	0.00%	10,000	0	0.00%
Meters:	6665		153,415	15,254	5,000	3,529	70.58%	5,294	105.87%	50,000	45,000	900.00%
Uniforms:	6770				200		0.00%	0	0.00%	200	0	0.00%
Fuel:	6810	3,641	3,401	2,912	3,500	1,302	37.20%	1,953	55.80%	3,500	0	0.00%
Truck Equipment, Expensed:	6820	134	386	435	500	178	35.60%	267	53.40%	500	0	0.00%
Truck Repairs:	6830	1,167	881	1,670	1,500	76	5.07%	114	7.60%	1,500	0	0.00%
Total Other Operations:	6890						0.00%	0	0.00%		0	#DIV/0!
SAM Collections:	6910	284,186	294,862	237,175	261,155	174,103	66.67%	261,155	100.00%	355,430	94,275	36.10%
SAM Operations:	6920	1,694,036	1,570,179	1,868,383	2,079,915	1,386,610	66.67%	2,079,915	100.00%	2,354,401	274,486	13.20%
SAM Other:	6930		1,144,515	387,448		29,872	100.00%	68,610	100.00%		0	#DIV/0!
SAM Maintenance, Collection System:	6940				45,000	18,010	40.02%	27,015	60.03%	45,000	0	0.00%
SAM Maintenance, Pumping:	6950				130,000	45,186	34.76%	67,779	52.14%	130,000	0	0.00%
SAM NDWSCP:	6960	5,147	6,800	15,442	20,000	8,924	44.62%	13,386	66.93%	20,000	0	0.00%
Total Operations Expense:		2,998,089	4,168,856	3,710,967	3,729,829	2,430,256	65.16%	3,651,022	97.89%	3,424,681	(305,148)	-8.18%
Net Change in position from Operations:		1,455,910	1,566,203	1,603,764	1,296,902	1,066,799		1,984,589		1,624,350	327,448	25.25%



MWSD — Fiscal Year 2026-27 Non-Operating Budget - SEWER ENTERPRISE

Non Operating Revenue	GL Codes	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Budget	Income/Expenditures as of February 28,		Projected	Proposed			
						2026	% To date		% of Budget	Budgeted amounts 2026-27	Increase/(Decrease) from 2025-2026 \$	Increase/(decrease) %
Connection Fees, Residential New Const:	7110	184,288	133,194	99,983	210,000	1,398,053	665.74%	2,097,080	998.61%		(210,000)	-100.00%
Connection Fees, Residential Remodel:	7120	41,559	39,051	79,990	60,000	30,680	51.13%	46,020	76.70%	60,000	0	0.00%
Conn. Fees, PFP (New Construction):	7130		5,349				0.00%	0	0.00%		0	#DIV/0!
Connection Fee Refunds:	7152	(26,922)			(20,000)	0	0.00%	0	0.00%	(20,000)	0	0.00%
Additional Fixture Units New Const:	7153	17,165	97,287		50,000	35,605	71.21%	53,408	106.82%	60,000	10,000	20.00%
Additional Fixture Units Remodel:	7155	73,359	151,701	120,632	115,000	37,125	32.28%	55,688	48.42%		(115,000)	-100.00%
Fixture Fee Refunds:	7157		(32,543)	(7,169)		(4,629)	100.00%	(6,944)	100.00%		0	#DIV/0!
PFP Pass Thru:	7160		(2,858)				0.00%	0	0.00%		0	#DIV/0!
Meter Pass Thru Costs:	7165	(7,963)	(268)				0.00%	0	0.00%		0	#DIV/0!
Mainline Extension Pass Thru:	7170	(6,952)				5,000	100.00%	7,500	100.00%		0	#DIV/0!
Employee loans:	7700						0.00%	0	0.00%		0	#DIV/0!
LAIF, Interest:	7210	85,304	191,249	353,869	4,000	2,939	73.48%	4,409	110.21%	4,500	500	12.50%
CAMP, Interest:	7205			79,011	250,000	218,940	87.58%	328,410	131.36%	300,000	50,000	20.00%
Other Interest:	7200			6,416			0.00%		0.00%		0	#DIV/0!
Total Non Operating Revenue:		359,838	582,162	732,732	669,000	1,723,713	257.66%	2,585,570	386.48%	404,500	(264,500)	-46.00%
Non Operating Expense												
PNC Equipment Lease:	9125	9,350	7,077	4,658	2,253	1,481	65.74%	2,253	100.00%	181	(2,072)	-91.98%
Capital Assessment, SAM:	9175						0.00%		0.00%		0	#DIV/0!
I-Bank Loan:	9200	19,299	18,273	17,214	16,579	9,444	56.96%	16,579	100.00%	15,470	(1,109)	-6.69%
Total Non Operating Expense:		28,649	25,350	21,872	18,832	10,925	58.01%	18,832	100.00%		(18,832)	-100.00%
Net Change in position from Non Operating activities:		331,189	556,812	710,860	650,168	1,712,788		2,566,738		404,500	(245,668)	

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3/26/2025



MWSD — Fiscal Year 2026-27 Operations Budget - WATER ENTERPRISE

Operating Revenue	GL Codes	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Budget	Income/Expenditures		Projected	Projected as % of Budget	Proposed Budgeted amounts 2026-27	Increase/(Decrease) from 2025-2026 \$	Increase/(decrease) %
						as of February 28, 2026	% To date					
Administrative Fees (New Construction):	4410	4,151	1,244	5,881	7,500	1,308	17.44%	1,962	26.16%	7,500	0	0.00%
Administrative Fees (Remodel):	4420			1,290	600		0.00%	0	0.00%	600	0	0.00%
Inspection Fees (New Construction):	4430	3,928	1,178	5,572	7,500	1,238	16.51%	1,857	24.76%	7,500	0	0.00%
Inspection Fees (Remodel):	4440			1,222			0.00%	0	0.00%		0	#DIV/0!
Mainline Extension Fees:	4450			79,900			0.00%	0	0.00%		0	#DIV/0!
Remodel Fees:	4460						0.00%	0	0.00%		0	#DIV/0!
Other Fees	4470		160			135	100.00%	203	100.00%		0	#DIV/0!
Grants:	4510	136		160		136	100.00%	204	100.00%		0	#DIV/0!
Property Tax Receipts:	4610	526,690	559,643	571,793	400,000	447,711	111.93%	550,000	137.50%	410,000	10,000	2.50%
Testing, Backflow:	4740	24,366	25,085	30,989	22,500	25,564	113.62%	30,000	133.33%	25,000	2,500	11.11%
Water Sales:	4810	1,776,601	1,891,787	2,008,017	2,100,000	1,482,854	70.61%	2,224,281	105.92%		(2,100,000)	-100.00%
Water Sales, Fire Protection:	4820						0.00%	0	0.00%		0	#DIV/0!
Water Sales Refunds, Customer:	4850	(5,840)	(1,996)	(10,773)	(16,000)	(11,424)	71.40%	(17,136)	107.10%	(18,000)	(2,000)	12.50%
Other Revenue:	4990	13,380	1,261,574	6,327		48,276	100.00%	72,414	100.00%		0	#DIV/0!
Total Operating Revenue:		2,343,412	3,738,675	2,700,378	2,522,100	1,995,798	79.13%	2,863,785	113.55%	432,600	(2,089,500)	-82.85%
Operating Expenses												
Bank Fees:	5190	5,715	5,397	5,945	6,000	3,900	65.00%	5,850	97.50%	6,000	0	0.00%
Board Meetings:	5210	5,535	5,314	3,411	4,000	3,383	84.58%	5,075	126.86%	5,000	1,000	25.00%
Director Fees:	5220	6,450	8,630	5,663	10,000	3,900	39.00%	5,850	58.50%	10,000	0	0.00%
Election Expenses:	5230	7,500	7,500		0		0.00%	0	0.00%		0	#DIV/0!
Bond Issue Cost:	5235						0.00%	0	0.00%		0	#DIV/0!
CDPH Fees:	5240	17,526	18,669	20,674	23,000	20,767	90.29%	20,767	90.29%	23,000	0	0.00%
Conference Attendance:	5250	2,271	5,941	4,337	15,000	4,185	27.90%	6,278	41.85%	15,000	0	0.00%
Information Systems:	5270	6,299	5,516	15,040	10,000	8,686	86.86%	13,029	130.29%	10,000	0	0.00%
Fidelity Bond:	5310		438		500		0.00%	475	95.00%	500	0	0.00%
Property & Liability Insurance:	5320	8,510	13,816	15,032	16,550	12,622	77.20%	12,622	77.20%	16,350	0	0.00%
LAFCO Assessment:	5350	3,293	3,957	3,503	5,500		0.00%	4,650	84.55%	5,500	0	0.00%
Meeting Attendance, Legal:	5420						0.00%	0	0.00%		0	#DIV/0!
General Legal:	5430	84,542	93,144	96,766	75,000	35,763	47.68%	53,645	71.53%		(75,000)	-100.00%
Litigation:	5440	1,224	3,440	1,913			0.00%	0	0.00%		0	#DIV/0!
Maintenance, Office:	5510	14,267	4,730	15,333	10,000	5,881	58.81%	8,822	88.22%	10,000	0	0.00%
Meetings, Local:	5520						0.00%	0	0.00%		0	#DIV/0!
Memberships:	5530	22,662	22,790	25,744	28,500	27,720	97.26%	27,720	97.26%	28,500	0	0.00%
Office Supplies:	5540	8,471	6,421	7,441	8,500	2,667	31.38%	4,001	47.07%	8,500	0	0.00%
Postage:	5550	17,948	20,193	25,996	25,000	16,074	64.30%	24,111	96.44%	25,000	0	0.00%
Printing & Publishing:	5560	4,344	9,120	6,325	7,000	4,209	60.13%	6,314	90.19%	7,000	0	0.00%
Accounting:	5610	42,908	41,168	50,692	60,000	46,845	78.08%	70,268	117.11%	50,000	(10,000)	-16.67%
Audit:	5620	16,500	8,700	14,500	15,388	14,988	97.40%	14,988	97.40%		(15,388)	-100.00%
Consulting:	5630	61,910	45,560	72,358	65,000	39,933	61.44%	59,900	92.15%	65,000	0	0.00%
Data Services:	5640	11,190	13,104	11,135	13,000	1,200	9.23%	12,000	92.31%	13,000	0	0.00%
Labor & HR Support:	5650	2,572	2,591	2,576	3,000	1,708	56.93%	2,562	85.40%	3,000	0	0.00%
Payroll Services:	5660	1,192	1,292	1,292	1,300	821	63.15%	1,232	94.73%	1,300	0	0.00%
Other Professional Services:	5690						0.00%	0	0.00%		0	#DIV/0!
San Mateo County Tax Roll Charges:	5710	1,625	119	119	150	119	79.33%	119	79.33%	150	0	0.00%
Telephone & Internet:	5720	57,345	39,425	42,518	43,000	31,637	73.57%	47,456	110.36%	48,000	5,000	11.63%
Mileage Reimbursement:	5730	571	1,018	5,457	3,500	977	27.91%	1,466	41.87%	3,500	0	0.00%
Reference Materials:	5740				500	50	10.00%	75	15.00%	500	0	0.00%
Other Administrative:	5790	2,965	(203)	196		2,979	100.00%	4,469	100.00%		0	#DIV/0!
CalPERS 457 Deferred Plan:	5810	48,132	53,236	57,683	93,500	36,562	39.17%	54,843	58.75%		(93,350)	-100.00%
Employee Benefits:	5820	158,066	161,929	228,551	189,574	125,136	66.01%	187,704	99.01%		(189,574)	-100.00%
Disability Insurance:	5830	3,806	4,098	3,744	5,436	2,977	54.76%	4,466	82.15%		(5,436)	-100.00%
Payroll Taxes:	5840	50,421	57,947	60,342	64,375	34,383	53.41%	51,575	80.12%		(64,375)	-100.00%
PARS:	5850	43,908	71,320	43,455	57,197	27,566	48.20%	41,349	72.29%		(57,197)	-100.00%
Management:	5910	114,976	147,559	138,494	136,948	88,719	64.78%	133,079	97.18%		(136,948)	-100.00%
Staff :	5920	502,837	570,008	610,792	569,968	341,980	60.00%	512,970	90.00%		(569,968)	-100.00%
Staff Certification:	5930	11,550	10,350	10,925	55,200	23,453	42.49%	35,180	63.73%		(55,200)	-100.00%
Staff Overtime:	5940	57,005	57,005	62,815	59,138	34,759	58.78%	52,139	88.17%		(59,138)	-100.00%
Staff Standby:	5950	27,421	32,259	22,485	20,253	21,758	107.43%	32,637	161.14%		(20,253)	-100.00%
Worker's Compensation Insurance:	5960	12,794	16,043	15,635	26,871	12,996	48.37%	19,494	72.55%		(26,871)	-100.00%



MWSD — Fiscal Year 2026-27 Operations Budget - WATER ENTERPRISE

Operating Revenue	GL Codes	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Budget	Income/Expenditures		Projected	Projected as % of Budget	Proposed Budgeted amounts 2026-27	Increase/(Decrease) from 2025-2026 \$	Increase/(decrease) %
						as of February 28, 2026	% To date					
Backflow Prevention:	6160	1,030	1,228	1,128	1,100	38	3.46%	57	5.18%	1,100	0	0.00%
Claims, Property Damage:	6170	141	393		10,000		0.00%	0	0.00%	10,000	0	0.00%
SCADA Maintenance:	6185	8,102	10,674	14,897	25,000	7,490	29.96%	11,235	44.94%	25,000	0	0.00%
Internet & Telephone, Communications:	6187						0.00%	0	0.00%		0	#DIV/0!
Education & Training:	6195	1,060	3,519	14,033	16,000	3,732	23.33%	5,598	34.99%	16,000	0	0.00%
Meeting Attendance, Engineering:	6210						0.00%	0	0.00%		0	#DIV/0!
General Engineering:	6220	5,118	3,615	(248)	10,000	930	9.30%	1,395	13.95%	10,000	0	0.00%
Water Quality Engineering:	6230	128,505	210,463	305,141	200,000	232,066	116.03%	348,099	174.05%		(200,000)	-100.00%
Equipment & Tools, Expensed:	6320	7,642	12,154	12,654	11,000	4,460	40.55%	6,690	60.82%	11,000	0	0.00%
Alarm Services:	6335	876	2,362	1,056	2,000	1,269	63.45%	1,904	95.18%	2,000	0	0.00%
Landscaping:	6337	16,453	21,392	18,002	20,000	16,933	84.67%	25,400	127.00%	25,000	5,000	25.00%
Facilities other:	6330					856	100.00%	1,284	100.00%		0	#DIV/0!
Lab Supplies & Equipment:	6370	4,051	13,659	3,553	10,000	974	9.74%	1,461	14.61%	10,000	0	0.00%
Meter Reading:	6380	357			500		0.00%	0	0.00%		(500)	-100.00%
Pumping Fuel & Electricity:	6410	91,999	102,575	84,952	105,000	67,816	64.59%	101,724	96.88%	105,000	0	0.00%
Pumping Maintenance, Generators:	6420	19,015	16,138	33,249	50,000	19,325	38.65%	28,988	57.98%	50,000	0	0.00%
Pumping Maintenance, General:	6430	308	53	3,679	6,000	811	13.52%	1,217	20.28%	6,000	0	0.00%
Pumping Equipment, Expensed:	6440		125	493	500	1,477	295.40%	2,216	443.10%	3,000	2,500	500.00%
Maintenance, Raw Water Mains:	6510	45	2,162	12,231	1,000	9,501	950.10%	14,252	1425.15%	15,000	14,000	1400.00%
Maintenance, Wells:	6520	17,361	15,401	14,306	10,000	14,701	147.01%	22,052	220.52%	25,000	15,000	150.00%
Water Purchases:	6530	26,482	25,383	26,043	30,000	12,282	40.94%	18,423	61.41%	30,000	0	0.00%
Hydrants:	6610		0	119	10,000	2,100	21.00%	3,150	31.50%	10,000	0	0.00%
Maintenance, Water Mains:	6620	116,280	73,953	99,167	75,000	27,297	36.40%	40,946	54.59%	75,000	0	0.00%
Maintenance, Water Service Lines:	6630	29,642	31,216	23,744	15,000	11,690	77.93%	17,535	116.90%	20,000	5,000	33.33%
Maintenance, Tanks:	6640	2,671	8,970	16,301	10,000	15,197	151.97%	22,796	227.96%	25,000	15,000	150.00%
Maintenance, Distribution General:	6650	23,364	12,475	13,355	20,000	6,115	30.58%	9,173	45.86%	20,000	0	0.00%
Maintenance, Collection System:	6660			363	1,000	3,789	378.90%	5,684	568.35%	7,000	6,000	600.00%
Meters:	6670	198,547	35,685	15,773	5,000	3,684	73.68%	5,526	110.52%	7,000	2,000	40.00%
Chemicals & Filtering:	6710	18,126	41,279	12,184	40,000	12,318	30.80%	18,477	46.19%	40,000	0	0.00%
Maintenance, Treatment Equipment:	6720	8,126	10,816	47,359	35,000	13,239	37.83%	19,859	56.74%	35,000	0	0.00%
Treatment Analysis:	6730	30,212	43,038	40,939	45,000	26,226	58.28%	39,339	87.42%	45,000	0	0.00%
Uniforms:	6770	3,080	2,673	3,298	3,500	863	24.66%	1,295	36.99%	3,500	0	0.00%
Fuel:	6810	11,601	10,204	9,241	12,000	6,167	51.39%	9,251	77.09%	15,000	3,000	25.00%
Truck Equipment, Expensed:	6820	415	1,159	2,369	2,000	540	27.00%	810	40.50%	2,000	0	0.00%
Truck Repairs:	6830	3,637	666	5,010	6,000	1,547	25.78%	2,321	38.68%	6,000	0	0.00%
Other Operations:	6890						0.00%	0	0.00%		0	#DIV/0!
Total Operations Expense:		2,220,497	2,283,881	2,543,278	2,515,098	1,566,736	62.29%	2,327,321	92.53%	1,009,400	(1,505,698)	-59.87%
Net Change in position from Operations:		122,915	1,454,794	157,100	7,002	429,062		536,464		(576,800)	(583,802)	-8337.35%



MWSD — Fiscal Year 2026-2027 Non-Operating Budget - WATER ENTERPRISE

Non Operating Revenue	GL Codes	2021-22 Actual	2022-23 Actual	2023-24 Actual	2024-25 Actual	2025-26 Budget	Income/Expenditures as of February 28, 2026	% To date	Projected	Projected as % of Budget	Proposed Budgeted amounts 2026-27	Increase/(Decrease) from 2025-2026 s	Increase/(decrease) %
Connection Fees, Residential New Const:	7110	255,753	168,218	130,669	69,410	220,000	395,334	179.70%	593,001	269.55%		(220,000)	-100.00%
Connection Fees, Residential Remodel:	7120	13,199		65,086	45,722	55,000	23,074	41.95%	34,611	62.93%	55,000	0	0.00%
Connection Fees, Residential Fire:	7130	111,063	128,281	118,483	131,308	190,000	1,174,382	618.10%	1,761,573	927.14%		(190,000)	-100.00%
Connection Fees, Residential Remodel Fire:	7140							0.00%	0	0.00%		0	#DIV/0!
Connection Fees, Well Conversion:	7150							0.00%	0	0.00%		0	#DIV/0!
Connection Fee refunds:	7152		(24,892)		(20,815)			0.00%	0	0.00%		0	#DIV/0!
Additional fixture units Remodel:	7155		16,092		6,768	30,338		0.00%	0	0.00%		0	#DIV/0!
Fixture Fee Refunds:	7157			(28,094)	(18,922)	(50,000)	(1,481)	2.96%	(2,222)	4.44%		50,000	-100.00%
PFP Pass Thru:	7160	49,955	13,355	2,173	(7,591)			0.00%	0	0.00%		0	#DIV/0!
Meter Pass Thru Costs:	7165	9,358	1,791	11,021	13,029		53,784	100.00%	80,676	100.00%		0	#DIV/0!
Mainline Extension Pass Thru:	7170	22,444	(76,039)					0.00%	0	0.00%		0	#DIV/0!
CAMP interest income:	7250	1,808	113,063	224,231	282,490	250,000	156,308	62.52%	234,462	93.79%	200,000	(50,000)	-20.00%
General Obligation Bonds, Assessment Receipts:	7600	1,015,063	1,012,555	993,355	994,209	983,546	456,105	46.37%	983,546	100.00%	983,546	0	0.00%
Water System Reliability:	7650	1,027,699	1,026,086	1,123,343	1,203,558	1,284,181	647,285	50.40%	1,178,148	91.74%	1,225,274	(58,907)	-4.59%
Total Non Operating Revenue:		2,506,342	2,378,510	2,647,035	2,722,736	2,932,727	2,904,791	99.05%	4,863,796	165.85%	2,463,820	(468,907)	-15.99%
Non Operating Expense													
PFP Connection Expenses:	9075		4,000					0.00%	0	0.00%			
General Obligation Bonds:	9100	73,617	63,099	52,576	41,933	35,670	3,197	8.96%	46,384	130.04%	24,833	(10,837)	-30.38%
PNC Equipment Lease:	9125	11,451	9,350	7,077	4,658	2,253	1,481	65.74%	4,761	211.32%	181	(2,072)	-91.98%
State Revolving Fund Loan:	9150	65,810	60,602	56,457	52,216	47,878	24,487	51.15%	52,216	109.06%	43,440	(4,438)	-9.27%
Water Rebates :	9210	700	200	300	200	3,000	200	6.67%	300	10.00%	3,000	0	0.00%
Total Non Operating Expense:		151,578	137,251	116,410	99,007	88,801	29,365	33.07%	103,661	116.73%	71,454	(17,347)	-19.53%
Net Change in position from Non Operating activities:		2,354,764	2,241,259	2,530,625	2,623,729	2,843,926	2,875,426		4,760,135		2,392,366	(451,560)	-15.88%

DRAFT
3/26/2025

Position	Salary	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
	Range										
Operations Manager	\$190,305										
	\$152,382	\$152,382 \$73.26	\$156,192 \$75.09	\$160,097 \$76.97	\$164,099 \$78.89	\$168,202 \$80.87	\$172,407 \$82.89	\$176,717 \$84.96	\$181,135 \$87.08	\$185,663 \$89.26	\$190,305 \$91.49
Superintendent	\$189,279										
	\$151,561	\$151,561 \$72.87	\$155,350 \$74.69	\$159,234 \$76.55	\$163,214 \$78.47	\$167,295 \$80.43	\$171,477 \$82.44	\$175,764 \$84.50	\$180,158 \$86.61	\$184,662 \$88.78	\$189,279 \$91.00
Senior Operator	\$139,228										
	\$111,484	\$111,484 \$53.60	\$114,271 \$54.94	\$117,128 \$56.31	\$120,056 \$57.72	\$123,058 \$59.16	\$126,134 \$60.64	\$129,287 \$62.16	\$132,520 \$63.71	\$135,833 \$65.30	\$139,228 \$66.94
Water System Operator	\$108,775										
	\$87,099	\$87,099 \$41.87	\$89,277 \$42.92	\$91,509 \$43.99	\$93,796 \$45.09	\$96,141 \$46.22	\$98,545 \$47.38	\$101,008 \$48.56	\$103,534 \$49.78	\$106,122 \$51.02	\$108,775 \$52.30
Maintenance Worker	\$94,443										
	\$75,623	\$75,623 \$36.36	\$77,514 \$37.27	\$79,452 \$38.20	\$81,438 \$39.15	\$83,474 \$40.13	\$85,561 \$41.14	\$87,700 \$42.16	\$89,893 \$43.22	\$92,140 \$44.30	\$94,443 \$45.41
Account Specialist	\$90,296										
	\$72,303	\$72,303 \$34.76	\$74,110 \$35.63	\$75,963 \$36.52	\$77,862 \$37.43	\$79,809 \$38.37	\$81,804 \$39.33	\$83,849 \$40.31	\$85,945 \$41.32	\$88,094 \$42.35	\$90,296 \$43.41
District Clerk	\$90,296										
	\$72,303	\$72,303 \$34.76	\$74,110 \$35.63	\$75,963 \$36.52	\$77,862 \$37.43	\$79,809 \$38.37	\$81,804 \$39.33	\$83,849 \$40.31	\$85,945 \$41.32	\$88,094 \$42.35	\$90,296 \$43.41
District Clerk/Admin.	\$129,340										
Services Manager	\$103,566	\$103,566 \$49.79	\$106,155 \$51.04	\$108,809 \$52.31	\$111,529 \$53.62	\$114,318 \$54.96	\$117,176 \$56.33	\$120,105 \$57.74	\$123,108 \$59.19	\$126,185 \$60.67	\$129,340 \$62.18

2.5 % step increases

	Increase 5.00%	1-Jul-22	Increase 4.19%	1-Jul-23	Increase 3.77%	1-Jul-24	Increase 1.27%	1-Jul-25	Increase 4.00%	1-Jul-26
Operations Manager	1.05	\$133,821	1.0419	\$139,428	1.0377	\$144,684	1.0127	\$146,521	1.0400	\$152,382
Superintendent	1.05	\$125,413	1.0419	\$138,676	1.0377	\$143,904	1.0127	\$145,732	1.0400	\$151,561
Senior Operator	1.050	97,904	1.04	102,006	1.0377	105,852	1.0127	\$107,196	1.0400	\$111,484
Water System Operator	1.05	\$76,490	1.0419	\$79,695	1.0377	\$82,699	1.0127	\$83,749	1.0400	\$87,099
Maintenance Worker	1.05	\$66,411	1.0419	\$69,194	1.0377	\$71,803	1.0127	\$72,715	1.0400	\$75,623
Account Specialist	1.05	\$63,496	1.0419	\$66,156	1.0377	\$68,650	1.0127	\$69,522	1.0400	\$72,303
District Clerk	1.05	\$63,496	1.0419	\$66,156	1.0377	\$68,650	1.0127	\$69,522	1.0400	\$72,303
District Clerk/Admin.										
Services Manager		\$90,951	1.0419	\$94,762	1.0377	\$98,334	1.0127	\$99,583	1.0400	\$103,566

**FY 26-27
WAGE BENEFIT SUMMARY**

Payroll	Water	Overtime	Doubletime	On Call	Cert Pay	Total	Health	Disability	WC	CalPERS	PARS	Medicare	SS	Other	F/Y Total Water
										7%	8.66%	1.45%	6.20%		
GM	\$ 140,235.30				\$ 9,600.00	\$ 149,835.30	\$ 18,462.40	\$ 967.94	\$ 1,333.53	\$ 10,488.47	\$ 12,144.38	\$ 2,172.61	\$ 9,289.79	\$ 4,108.00	\$ 208,802.42
Superintendent	\$ 93,452.32	\$ 1,213.08	\$ 367.25	\$ 128.48	\$ 12,000.00	\$ 107,161.12	\$ 19,556.20	\$ 692.26	\$ 4,136.42	\$ 7,501.28	\$ 8,092.97	\$ 1,553.84	\$ 6,643.99	\$ 3,608.00	\$ 158,946.08
Account Specialist	\$ 34,795.52					\$ 34,795.52	\$ 36,300.80	\$ 224.78	\$ 254.01	\$ 2,435.69	\$ 3,013.29	\$ 504.54	\$ 2,157.32	\$ 7,616.00	\$ 87,301.95
Senior Operator	\$ 121,514.41	\$ 10,622.32	\$ 7,920.28	\$ 6,693.06	\$ 9,600.00	\$ 156,350.07	\$ 13,500.52	\$ 1,010.02	\$ 6,035.11	\$ 10,944.50	\$ 10,523.15	\$ 2,267.08	\$ 9,693.70	\$ 6,716.00	\$ 217,040.16
Water Operator	\$ 102,235.80	\$ 8,710.13	\$ 6,804.32	\$ 5,515.60	\$ 9,600.00	\$ 132,865.85	\$ 29,032.08	\$ 858.31	\$ 5,128.62	\$ 9,300.61	\$ 8,853.62	\$ 1,926.55	\$ 8,237.68	\$ 5,216.00	\$ 201,419.33
Water Operator	\$ 97,309.81	\$ 4,784.13	\$ 5,980.16	\$ 3,988.40	\$ 9,600.00	\$ 121,662.50	\$ 36,360.80	\$ 785.94	\$ 4,696.17	\$ 8,516.37	\$ 8,427.03	\$ 1,764.11	\$ 7,543.07	\$ 5,216.00	\$ 194,972.00
Water Operator	\$ 86,008.00	\$ 6,317.01	\$ 7,150.37	\$ 4,177.24	\$ 4,800.00	\$ 108,452.62	\$ 36,360.80	\$ 700.60	\$ 4,186.27	\$ 7,591.68	\$ 7,448.29	\$ 1,572.56	\$ 6,724.06	\$ 5,216.00	\$ 178,252.90
Part-Time Operator	\$ 40,110.97					\$ 40,110.97		\$ 259.12	\$ 1,548.28			\$ 581.61	\$ 2,486.88		\$ 44,986.86
Part-Time Admin	\$ 6,336.00					\$ 6,336.00		\$ 40.93	\$ 46.25			\$ 91.87	\$ 392.83		\$ 6,907.89
Totals	\$ 721,998.12	\$ 31,646.67	\$ 28,222.37	\$ 20,502.78	\$ 55,200.00	\$ 857,569.95	\$ 189,573.61	\$ 5,539.90	\$ 27,364.68	\$ 56,778.61	\$ 58,502.73	\$ 12,434.76	\$ 53,169.34	\$ 37,696.00	\$ 1,298,629.58
Payroll	Sewer	Overtime	Doubletime	On Call	Cert Pay	Total	Health	Disability	WC	CalPERS	PARS	Medicare	SS	Other	F/Y Total Sewer
GM	\$ 140,235.30				\$ 9,600.00	\$ 149,835.30	\$ 18,462.40	\$ 967.94	\$ 1,333.53	\$ 10,488.47	\$ 12,144.38	\$ 2,172.61	\$ 9,289.79	\$ 4,108.00	\$ 208,802.42
Superintendent	\$ 93,452.32	\$ 1,213.08	\$ 367.25	\$ 128.48	\$ 12,000.00	\$ 107,161.12	\$ 19,556.20	\$ 692.26	\$ 4,136.42	\$ 7,501.28	\$ 8,092.97	\$ 1,553.84	\$ 6,643.99	\$ 3,608.00	\$ 158,946.08
District Clerk	\$ 103,541.65					\$ 103,541.65	\$ 26,200.71	\$ 668.88	\$ 755.85	\$ 7,247.92	\$ 8,966.71	\$ 1,501.35	\$ 6,419.58	\$ 5,216.00	\$ 160,518.65
Part-Time Admin	\$ 6,336.00					\$ 6,336.00		\$ 40.93	\$ 46.25			\$ 91.87	\$ 392.83		\$ 6,907.89
Totals	\$ 343,565.27	\$ 1,213.08	\$ 367.25	\$ 128.48	\$ 21,600.00	\$ 366,874.07	\$ 64,219.31	\$ 2,370.01	\$ 6,272.06	\$ 25,237.67	\$ 29,204.05	\$ 5,319.67	\$ 22,746.19	\$ 12,932.00	\$ 535,175.04

Note: Other includes newly adopted provisions to MOU for FY 25-26, which include the following: One-Time Lump sum (\$2,000 per employee), Longevity Incentive (\$6,500 certain employees), bilingual incentive (\$2,400 certain employees), Section 115 HRA (\$2,200 annual), education incentive (\$3,000 per employee).

SEWER CIP
FY 25/26 through FY 29/30

PROJECT	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30
MWSD CAPITAL PROJECTS					
Mechanical System Repairs & Replacements	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Replace Pump Station-Pumps	\$ 105,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Inflow & Infiltration Testing / Televising	\$ 30,000	\$ 25,000	\$ 30,000	\$ 25,000	\$ 30,000
Replace Medium High Priority Sewer Mains	\$ 1,450,000	\$ 1,705,000	\$ 1,332,500	\$ 1,200,000	\$ 1,357,500
Spot Repairs Program	\$ 25,000	\$ 25,000	\$ 20,500	\$ 25,000	\$ 20,500
Emergency Seal Cove Repairs	\$ 150,000	\$ 150,000	\$ 75,000	\$ 50,000	\$ 50,000
Pump Station Communication Upgrades	\$ 35,000	\$ 25,000	\$ 3,500	\$ 3,500	\$ 3,500
MWSD CAPITAL PROJECTS TOTAL:	\$ 1,870,000	\$ 2,045,000	\$ 1,576,500	1,418,500	1,576,500
Alternative Budget Items					
Express Sewer					
Cabrillo Hwy Phase 1B-3b, Phase 2--6	\$ 1,526,760	\$ 450,000	\$ 790,000	\$ 790,000	\$ 1,900,000
Pump Station FM, MCC & Coatings	\$ 375,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Design Vallemar Sewer Relocation	\$ 595,000	\$ 1,800,000	\$ 1,400,000	\$ 2,500,000	\$ 250,000
Dependent on RCD Grant, 75% match	-\$446,250				
TOTAL ANNUAL COST	3,920,510	4,445,000	3,916,500	4,858,500	3,876,500

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WATER CIP
FY 25/26 through FY 29/30

Existing Customer CIP - WATER	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	5-Year CIP Total
Distribution System Renewal and Replacement Program (1)						
<i>Misc. Repair&Replacement</i>	\$ 25,000	\$ 27,500	\$ 30,250	\$ 33,275	\$ 36,603	\$ 152,628
<i>Water Meters</i>	\$ 35,000	\$ 38,500	\$ 42,350	\$ 46,585	\$ 51,244	\$ 213,679
<i>Water Lateral Services</i>	\$ 25,000	\$ 27,500	\$ 30,250	\$ 33,275	\$ 36,603	\$ 152,628
<i>Water Main Replacements</i>		\$ 200,000	\$ 220,000	\$ 242,000	\$ 500,000	\$ 1,162,000
<i>Fire Hydrants Replacements and Addition</i>	\$ 45,000	\$ 49,500	\$ 54,450	\$ 59,895	\$ 65,885	\$ 274,730
Subtotal	\$ 130,000	\$ 343,000	\$ 377,300	\$ 415,030	\$ 690,333	\$ 1,955,663
Water Conservation Program	\$ 12,000	\$ 13,200	\$ 14,520	\$ 15,972	\$ 17,569	\$ 73,261
Storage Tank Rehabilitation Program (2)	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,500,000	\$ 2,500,000
Pillar Ridge Water Treatment Plant Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 2,500,000
Emergency Generator Replacement Program	\$ -	\$ 70,000	\$ 77,000	\$ 84,700	\$ 93,170	\$ 324,870
Vehicle Replacement Fund	\$ -	\$ 65,000	\$ 71,500	\$ -	\$ -	\$ 136,500
Seal Cove Geotechnical Hazard Area Upgrade (5)	\$ 2,800,000	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000
Staff Retention Program	0	\$ -	\$ -	\$ 150,000	\$ 450,000	\$ 600,000
EXISTING CUSTOMER CIP TOTAL	\$ 2,942,000	\$ 491,200	\$ 540,320	\$ 1,665,702	\$ 5,251,072	\$ 10,890,294
New Customer CIP - WATER	FY 25/26	FY 26/27	FY 27/28	FY 28/29	FY 29/30	5-Year CIP Total
Water Main Upgrade Program (1)	\$ -	\$ 1,100,000	\$ 1,210,000	\$ 1,331,000	\$ 1,464,100	\$ 5,105,100
Existing Well Upgrade Program (3)	\$ -	\$ 350,000	\$ 385,000	\$ 423,500	\$ 465,850	\$ 1,624,350
New and Upgraded PRV Stations' Program (4)	\$ -	\$ 275,000	\$ 302,500	\$ 332,750	\$ 366,025	\$ 1,276,275
Emergency Generator Upgrade Program	\$ -	\$ 100,000	\$ 110,000	\$ 121,000	\$ 133,100	\$ 464,100
Portola Tank Telemetry Upgrade	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000
Develop Additional Supply Reliability	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 1,000,000	\$ 2,500,000
NEW CUSTOMER CIP TOTAL	\$ -	\$ 1,825,000	\$ 2,307,500	\$ 3,708,250	\$ 3,429,075	\$ 11,269,825
Total Annual Capital Cost	\$ 2,942,000	\$ 2,316,200	\$ 2,847,820	\$ 5,373,952	\$ 8,680,147	\$ 22,160,119

Notes:

- (1) 1. These programs include a project to merge the Alta Vista and Portola Zones to improve system reliability and to provide service to new customers. The proposed cost split between new and existing customers is 50/50. In the following years of the CIP, these programs include a replacement of a failed main under and along Hwy 1. Additionally, in the following years of the CIP, these programs include a replacement of a failed main under and along Hwy 1
- (2) This project includes the replacement of the Pillar Ridge tanks, urgent repairs needed to the Portola Tank, which are coupled with the project (1) above for cost efficiency.
- (3) This project is for the Pillar Ridge wells' rehabilitation and upgrades
- (4) This project would add new PRV stations, sampling stations, valves, and upgrade existing
- (5) This project includes securing safe drinking water to the 17 homes in the Seal Cove earthquake fault area

**MWSD
DEBT SERVICE
FY 26-27**

	Original Issue Amount	Balance June 30, 2026	Additions	Retirements	Balance June 30, 2027	Interest Expense
Sewer						
CIEDB Loan (I Bank)	\$ 1,010,000	\$ 525,668		\$ 36,935	\$ 488,733	\$ 15,470
PNCEF Lease Obligation	\$ 927,222	\$ 29,356		\$ 29,356	\$ 0	\$ 181
Subtotal - Sewer		<u>\$ 555,024</u>	<u>\$ -</u>	<u>\$ 66,290</u>	<u>\$ 488,733</u>	<u>\$ 15,650</u>
Water						
GO Bonds - 2020 Series	\$ 7,524,000	\$ 2,417,370		\$ 958,712	\$ 1,458,658	\$ 24,833
PNCEF Lease Obligation	\$ 927,222	\$ 29,356		\$ 29,356	\$ 0	\$ 181
SRF Loan	\$ 4,248,354	\$ 1,951,385		\$ 197,671	\$ 1,753,713	\$ 43,440
Subtotal - Water		<u>4,398,111</u>	<u>-</u>	<u>1,185,739</u>	<u>3,212,372</u>	<u>68,454</u>
Total Debt Service		<u>\$ 4,953,134</u>	<u>\$ -</u>	<u>\$ 1,252,030</u>	<u>\$ 3,701,105</u>	<u>\$ 84,104</u>

PNCEF lease obligation is split evenly between Sewer and Water.

The District entered into an agreement with the State of California Department of health under the Safe Drinking Water State Revolving Fund Law of 1947. This agreement constitutes funding in the form of a loan and a grant made by the State to the District to assist in financing the cost of studies, planning and other preliminary activities for a project which will enable the district to meet safe drinking water standards.

Debt Issuance

GO Bonds - 2020 Series
CIEDB Loan (I Bank)
PNCEF Lease Obligation
SRF Loan

Payoff Date

August 1, 2028
August 1, 2038
October 15, 2026
July 1, 2035

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OPERATING RESERVES

WATER

Water Operating Account as of April 30, 2026

Wells Fargo Checking: \$ 798

Current Operating Reserves as of April 30, 2026

CAMP: \$ 1,213,174

Operating Reserve:

The District's Water Operating Reserve target is six months of operating expenses. Based on fiscal year 2025-26 budget the amount of operating reserves is as follows:

Target calculation

\$ 1,009,400	Budgeted fiscal year 2025-26
12	Months
<hr/>	
\$ 84,117	Monthly budgeted operating expenses
x 6	6 months expenditures
<hr/>	
\$ 504,700	Target Reserve

Conclusion:

At the beginning of the fiscal year, funds will be transferred to meet the target reserve.

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OPERATING RESERVES

SEWER

Wells Fargo Checking: \$ 1,838,365

Current Reserves as of April 30, 2025

LAIF:	\$ -
CAMP:	\$ 1,904,035
Total:	\$ 1,904,035

Operating Reserve:

The District's Sewer Operating Reserve target is six months of operating expenses. Based on fiscal year 2025-26 budget the amount of operating reserves is as follows:

Based on fiscal year 2025-26 budget the amount of operating reserves is as follows:

Minimum Target

\$ 3,424,681	Budgeted fiscal year 2025-26
12	Months
\$ 285,390	Monthly budgeted operating expenses
x 6	6 months expenditures
<u>\$ 1,712,341</u>	Target Reserve

Conclusion:

At the beginning of the fiscal year, funds will be transferred to meet the target reserve.

CAPITAL RESERVES

Capital Reserve Information:

For the Water and Sewer capital reserves, the target amounts are based on district engineers' estimates of the annual costs to replace water and sewer facilities and the five year capital improvement plans (CIP). Each Utility enterprise shall have a separate capital reserve. The maximum target amount shall equal the highest total annual amount shown in the CIP applicable to existing customers plus the district engineer's estimate of annual replacement capital project costs. The minimum target amount shall equal the lowest total annual amount shown in the CIP applicable to existing customers plus the district engineers' estimate of annual replacement capital project costs.

WATER

Current Capital Reserves as of April 30, 2026

Capital: \$ 5,201,265

Minimum Target

\$ 2,316,200	Lowest year CIP existing customers (fiscal year 2026-27)
\$ 750,000	Engineer estimate
<u>\$ 3,066,200</u>	Minimum target

Maximum Target

\$ 8,680,147	Highest year CIP existing customers (fiscal year 2029-30)
\$ 750,000	Engineer estimate
<u>\$ 9,430,147</u>	Maximum target

Conclusion:

Based on the above, the District has **insufficient** reserves for the maximum Capital Reserve target.

CAPITAL RESERVES

SEWER

Current Capital Reserves as of April 30, 2026

LAIF:	\$ 89,589
CAMP:	\$ 7,099,868
Total:	\$ 7,189,457

Minimum Target

\$ 3,876,500	Lowest year annual CIP (fiscal year 2029-30)
\$ 1,177,000	Engineer estimate
<u>\$ 5,053,500</u>	Minimum target

Maximum Target

\$ 4,858,500	Highest year CIP existing customers (fiscal year 2028-29)
\$ 1,177,000	Engineer estimate
<u>\$ 6,035,500</u>	Maximum target

Conclusion:

Based on the above, the District has **sufficient** reserves for the maximum Capital Reserve target.

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EXPENDITURE ROLL-UP LEGEND

Sewer

Personnel

CalPERS 457 Deferred Plan:	5810
Employee Benefits:	5820
Disability Benefits:	5830
Payroll Taxes:	5840
Worker's Compensation Insurance:	5960
Management:	5910
Staff :	5920
Staff Certification:	5930
Staff Overtime:	5940
Staff Standby:	5950
PARS:	5850

Pumping

Pumping Fuel & Electricity:	6410
Pumping Maintenance, Generators:	6420
Pumping Maintenance, General:	6430

Sewer Authority Mid-Coastside

SAM Collections:	6910
SAM Operations:	6920
SAM Prior-Year Adjustment:	6930
SAM Maintenance, Collection System:	6940
SAM Maintenance, Pumping:	6950
SAM NDWSCP:	6960

Professional Services

Accounting:	5610
Audit:	5620
Consulting:	5630
Data Services:	5640
Labor & HR Support:	5650
Payroll Services:	5660
Other Professional Services:	5690
Meeting Attendance, Legal:	5420
General Legal:	5430
Litigation:	5440

All other Accounts

Bank Fees:	5190
Board Meetings:	5210
Director Fees:	5220
Election Expenses:	5230
Conference Attendance:	5250
Information Systems:	5270
Fidelity Bond:	5310
Property & Liability Insurance:	5320
LAFCO Assessment:	5350
Meetings, Local:	5520
Membership:	5530
San Mateo County Tax Roll Charges:	5710
Mileage Reimbursement:	5730
Reference Materials:	5740
Claims, Property Damage:	6170
Education & Training:	6195
Equipment & Tools, Expensed:	6320
Maintenance, Collection System:	6660
Meters:	6665
Treatment Analysis:	6730
Uniform:	6770
Fuel:	6810
Truck Equipment, Expensed:	6820
Truck Repairs:	6830
Total Other Operations:	6890

Facilities & Administration

Alarm Services:	6335
Landscaping:	6337
Office Supplies:	5540
Postage:	5550
Printing & Publishing:	5560
Telephone & Internet:	5720
Other Administrative:	5790
Maintenance, Office:	5510

Engineering

Meeting Attendance, Engineering:	6210
General Engineering:	6220

EXPENDITURE ROLL-UP LEGEND

Water

Personnel

CalPERS 457 Deferred Plan:	5810
Employee Benefits:	5820
Disability Benefits:	5830
Payroll Taxes:	5840
Worker's Compensation Insurance:	5960
Management:	5910
Staff :	5920
Staff Certification:	5930
Staff Overtime:	5940
Staff Standby:	5950
PARS:	5850

Professional Services

Accounting:	5610
Audit:	5620
Consulting:	5630
Data Services:	5640
Labor & HR Support:	5650
Payroll Services:	5660
Other Professional Services:	5690
Meeting Attendance, Legal:	5420
General Legal:	5430
Litigation:	5440

Facilities & Administration

Alarm Services:	6335
Landscaping:	6337
Office Supplies:	5540
Postage:	5550
Printing & Publishing:	5560
Maintenance, Office:	5510
Telephone & Internet:	5720
Other Administrative:	5790
Facilities other:	6330

Engineering

Meeting Attendance, Engineering:	6210
General Engineering:	6220
Water Quality Engineering:	6230

Pumping

Pumping Fuel & Electricity:	6410
Pumping Maintenance, Generators:	6420
Pumping Maintenance, General:	6430
Pumping Equipment, Expensed:	6440
Pumping - Other:	6400

Supply

Maintenance, Raw Water Mains:	6510
Maintenance, Wells:	6520
Water Purchases:	6530
Supply - Other:	6500

Collection/Transmission

Collection/Transmission - Other:	6600
Hydrants:	6610
Maintenance, Water Mains:	6620
Maintenance, Water Service Lines:	6630
Maintenance, Tanks:	6640
Maintenance, Distribution General:	6650
Maintenance, Collection System:	6660
Meters:	6670

Treatment

Treatment - Other:	6700
Chemicals & Filtering:	6710
Maintenance, Treatment Equipment:	6720
Treatment Analysis:	6730

All other Accounts

Bank Fees:	5190
Board Meetings:	5210
Director Fees:	5220
Election Expenses:	5230
Bond Issue Costs - Expense:	5235
CDPH Fees:	5240
Conference Attendance:	5250
Information Systems:	5270
Fidelity Bond:	5310
Property & Liability Insurance:	5320
LAFCO Assessment:	5350
Meetings, Local:	5520
Memberships:	5530
San Mateo Co. Tax Roll Charges:	5710
Mileage Reimbursement:	5730
Reference Materials:	5740
Backflow Prevention:	6160
Claims, Property Damage:	6170
SCADA Maintenance:	6185
Internet & Telephone, Communications:	6187
Education & Training:	6195
Equipment & Tools, Expensed:	6320
Lab Supplies & Equipment:	6370
Meter Reading:	6380

EXPENDITURE ROLL-UP LEGEND

Water - Continued all other accounts:

Uniforms:	6770
Fuel:	6810
Truck Equipment, Expensed:	6820
Truck Repairs:	6830
Other Operations:	6890

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MWSD

GLOSSARY OF TERMS ACRONYMS

1	Budgeted Cash Flow:	MWSD's budget is designed to capture all components of operations. Traditional budgets take into account strictly operational revenues and expenses, but do not disclose activities represented on the balance sheet such as debt service principal and capital improvement.
2	SAM:	Sewer Authority Mid-Coastside
3	SAM NDWSCP:	Non Domestic Wastewater Source Control Program
4	LAFCO Assessment:	Local Agency Formation Commissions
5	CalPERS 457 Deferred Plan:	California Public Employers Retirement System - Defined Contribution plan in place to have employees make pre-tax contributions to their retirement account. The District contributes 7% of wages on a pay period by pay period basis.
6	PARS:	Public Agency Retirement System - Defined benefit plan also referred to as a pension plan. The District and employees are required to contribute to the plan at set rates.
7	PFP:	Private Fire Protection
8	LAIF:	Local Agency Investment Fund: Investment vehicle made available to public agencies under CA government code 53601. Established in 1977.
9	PNC equipment Lease:	PNC is the name of the financial institution who loaned the funds. In 2020 the debt was assigned to Huntington Public Capital Corporation. The account name has not been changed.
10	CDPH Fees:	California Department of Public Health - Currently houses expenses for the California Resources Control Board
11	CAMP:	California Asset Management Program: Investment vehicle made available to public agencies under CA government code 53601. Established in 1989.
12	GO Bond:	General Obligation Bonds: issued to purchase the Water Enterprise
13	CIEDB Loan:	California Infrastructure and Economic Development Bank also known as IBank.
14	SRF:	State Revolving Fund Loans, administered by the State of CA - Funds used to build Alta Vista Tank.